



Independent Limited Assurance Report of KPMG LLP to Reckitt Benckiser Group plc

KPMG LLP (“KPMG” or “we”) were engaged by Reckitt Benckiser Group plc (“Reckitt”) to provide limited assurance over the Selected Information described below as at 5th April 2023.

Our conclusion

Based on the work we have performed and the evidence we have obtained, nothing has come to our attention that causes us to believe that the Selected Information has not been properly prepared, in all material respects, in accordance with the Reporting Criteria.

This conclusion is to be read in the context of the remainder of this report, in particular the inherent limitations explained below and this report’s intended use.

Selected Information

The scope of our work includes only the information included within the Gender Pay Information (“the Report”) for the year ended 31st December 2023 marked with the symbol Δ (“the Selected Information”), and also listed in Attachment 1.

We have not performed any work, and do not express any conclusion, over any other information that may be included in the Report or displayed elsewhere on Reckitt’s website for the current year or for previous periods unless otherwise indicated.

Reporting Criteria

The Reporting Criteria we used to form our judgements are the Gender Pay Gap Reporting 2023 Methodology as set out at <https://reckitt.com/our-impact/fairer-society/gender-pay-report/> (“the Reporting Criteria”). The Selected Information needs to be read together with the Reporting Criteria.

Inherent limitations

The nature of non-financial information; the absence of a significant body of established practice on which to draw; and the methods and precision used to determine non-financial information, allow for different, but acceptable evaluation and measurement techniques and can result in materially different measurements, affecting comparability between entities and over time. The Reporting Criteria has been developed to assist Reckitt in preparing the Selected Information only. As a result, the Selected Information may not be suitable for another purpose.

Directors’ responsibilities

The Directors of Reckitt are responsible for:

- designing, operating and maintaining internal controls relevant to the preparation and presentation of the Selected Information that is free from material misstatement, whether due to fraud or error;
- selecting and/or developing objective Reporting Criteria;
- measuring and reporting the Selected Information in accordance with the Reporting Criteria; and
- the contents and statements contained within the Report and the Reporting Criteria.



Our responsibilities

Our responsibility is to plan and perform our work to obtain limited assurance about whether the Selected Information has been properly prepared, in all material respects, in accordance with the Reporting Criteria and to report to Reckitt in the form of an independent limited assurance conclusion based on the work performed and the evidence obtained.

Assurance standards applied

We conducted our work in accordance with International Standard on Assurance Engagements (UK) 3000 *Assurance Engagements other than Audits or Reviews of Historical Financial Information* ("ISAE (UK) 3000") issued by the Financial Reporting Council. The standard requires that we obtain sufficient, appropriate evidence on which to base our conclusion.

Independence, professional standards and quality management

We comply with the Institute of Chartered Accountants in England and Wales ("ICAEW") Code of Ethics, which includes independence, and other requirements founded on fundamental principles of integrity, objectivity, professional competence and due care, confidentiality and professional behaviour, that are at least as demanding as the applicable provisions of the IESBA Code of Ethics. The firm applies International Standard on Quality Management 1 *Quality Management for Firms that Perform Audits or Reviews of Financial Statements, or Other Assurance or Related Services Engagements* which requires the firm to design, implement and operate a system of quality management including policies or procedures regarding compliance with ethical requirements, professional standards and applicable legal and regulatory requirements.

Summary of work performed

A limited assurance engagement involves planning and performing procedures to obtain sufficient appropriate evidence to obtain a meaningful level of assurance over the Selected Information as a basis for our limited assurance conclusion. Planning the engagement involves assessing whether the Reporting Criteria are suitable for the purposes of our limited assurance engagement. The procedures selected depend on our judgement, on our understanding of the Selected Information and other engagement circumstances, and our consideration of areas where material misstatements are likely to arise.

The procedures performed included:

- Conducting interviews with Reckitt's management to obtain an understanding of the key processes, systems and controls in place over the preparation of the Selected Information;
- Assessing the implementation of the methodology specified by The Equality Act 2010 (Gender Pay Gap Information) Regulations 2017 for the UK gender pay gap calculation and disclosure;
- Performing analytical procedures over a selection of the Selected Information;
- Selected limited substantive testing, including agreeing a selection of the Selected Information to the corresponding supporting information;
- Assessing a selection of formulae used and manual calculations performed over the Selected Information;
- Reading the narrative accompanying the Selected Information in the Report with regard to the Reporting Criteria, and for consistency with our findings.



The work performed in a limited assurance engagement varies in nature and timing from, and is less in extent than for, a reasonable assurance engagement. Consequently, the level of assurance obtained in a limited assurance engagement is substantially lower than the assurance that would have been obtained had a reasonable assurance engagement been performed.

This report's intended use

Our report has been prepared for Reckitt solely in accordance with the terms of our engagement. We have consented to the publication of our report on Reckitt's website for the purpose of Reckitt showing that it has obtained an independent assurance report in connection with the Selected Information.

Our report was designed to meet the agreed requirements of Reckitt determined by Reckitt's needs at the time. Our report should not therefore be regarded as suitable to be used or relied on by any party wishing to acquire rights against us other than Reckitt for any purpose or in any context. Any party other than Reckitt who obtains access to our report or a copy and chooses to rely on our report (or any part of it) will do so at its own risk. To the fullest extent permitted by law, KPMG LLP will accept no responsibility or liability in respect of our report to any other party.

Nasrin Moola

For and on behalf of KPMG LLP

Chartered Accountants

15 Canada Square

London

E14 5GL

2 April 2024

The maintenance and integrity of Reckitt's website is the responsibility of the Directors of Reckitt; the work carried out by us does not involve consideration of these matters and, accordingly, we accept no responsibility for any changes that may have occurred to the reported Selected Information, Reporting Criteria or Report presented on Reckitt's website since the date of our report.

Attachment 1:

| Entity | KPI | Assured Value |
|---------------|---|----------------------|
| UK Group | Mean bonus gap | 26.4% |
| | Median bonus gap | -75.1% |
| | Proportion of men receiving a bonus payment | 89% |



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| | Proportion of women receiving a bonus payment | 83% |
| Reckitt Benckiser Corporate Services Limited | Mean gender pay gap | 26.8% |
| | Median gender pay gap | 17.7% |
| | Mean bonus gap | 54.0% |
| | Median bonus gap | 24.4% |
| | Proportion of men receiving a bonus payment | 73% |
| | Proportion of women receiving a bonus payment | 65% |
| | Upper pay quartile for men | 61.5% |
| | Upper pay quartile for women | 38.5% |
| | Upper middle pay quartile for men | 54.0% |
| | Upper middle pay quartile for women | 46.0% |
| | Lower middle pay quartile for men | 45.3% |
| | Lower middle pay quartile for women | 54.7% |
| | Lower pay quartile for men | 32.9% |
| | Lower pay quartile for women | 67.1% |
| RB Healthcare (UK) Ltd HQ | Mean gender pay gap | -3.3% |
| | Median gender pay gap | 3.6% |
| | Mean bonus gap | -35.5% |
| | Median bonus gap | 13.1% |
| | Proportion of men receiving a bonus payment | 95% |
| | Proportion of women receiving a bonus payment | 89% |
| | Upper pay quartile for men | 71.9% |
| | Upper pay quartile for women | 28.1% |
| | Upper middle pay quartile for men | 78.8% |
| | Upper middle pay quartile for women | 21.2% |



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| | Lower middle pay quartile for men | 72.1% |
| | Lower middle pay quartile for women | 27.9% |
| | Lower pay quartile for men | 63.1% |
| | Lower pay quartile for women | 36.9% |
| RB Healthcare Manufacturing | Mean gender pay gap | 1.4% |
| | Median gender pay gap | 0.0% |
| | Mean bonus gap | -19.7% |
| | Median bonus gap | -23.4% |
| | Proportion of men receiving a bonus payment | 93% |
| | Proportion of women receiving a bonus payment | 89% |
| | Upper pay quartile for men | 72.3% |
| | Upper pay quartile for women | 27.7% |
| | Upper middle pay quartile for men | 76.4% |
| | Upper middle pay quartile for women | 23.6% |
| | Lower middle pay quartile for men | 78.1% |
| | Lower middle pay quartile for women | 21.9% |
| | Lower pay quartile for men | 63.5% |
| | Lower pay quartile for women | 36.5% |
| Reckitt Benckiser Health Limited | Mean gender pay gap | 20.7% |
| | Median gender pay gap | 23.4% |
| | Mean bonus gap | 42.8% |
| | Median bonus gap | 26.7% |
| | Proportion of men receiving a bonus payment | 94% |
| | Proportion of women receiving a bonus payment | 94% |
| | Upper pay quartile for men | 49.4% |
| | Upper pay quartile for women | 50.6% |



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| | Upper middle pay quartile for men | 45.5% |
| | Upper middle pay quartile for women | 54.5% |
| | Lower middle pay quartile for men | 36.6% |
| | Lower middle pay quartile for women | 63.4% |
| | Lower pay quartile for men | 41.5% |
| | Lower pay quartile for women | 58.8% |
| RB UK Commercial Limited | Mean gender pay gap | 7.6% |
| | Median gender pay gap | 12.1% |
| | Mean bonus gap | 23.5% |
| | Median bonus gap | 15.9% |
| | Proportion of men receiving a bonus payment | 88% |
| | Proportion of women receiving a bonus payment | 88% |
| | Upper pay quartile for men | 48.4% |
| | Upper pay quartile for women | 51.6% |
| | Upper middle pay quartile for men | 48.4% |
| | Upper middle pay quartile for women | 51.6% |
| | Lower middle pay quartile for men | 36.8% |
| | Lower middle pay quartile for women | 63.2% |
| | Lower pay quartile for men | 36.8% |
| | Lower pay quartile for women | 63.2% |
| RB (UK) Ltd | Mean gender pay gap | -4.0% |
| | Median gender pay gap | -6.9% |
| | Mean bonus gap | -38.0% |
| | Median bonus gap | -5.1% |
| | Proportion of men receiving a bonus payment | 96% |



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| | Proportion of women receiving a bonus payment | 97% |
| | Upper pay quartile for men | 84.6% |
| | Upper pay quartile for women | 15.4% |
| | Upper middle pay quartile for men | 65.2% |
| | Upper middle pay quartile for women | 34.8% |
| | Lower middle pay quartile for men | 76.9% |
| | Lower middle pay quartile for women | 23.1% |
| | Lower pay quartile for men | 86.4% |
| | Lower pay quartile for women | 13.6% |