GENDER PAY GAP REPORTING 2020

UK Methodology
**Gender pay gap difference - mean and median**
Includes all elements of pay identified as relevant pay according to government legislation. The calculation is based on payroll as at snapshot date 5 April 2020. Under the definitions all appropriate pay elements paid in April 2020 are used, which is then converted into an hourly rate. Annual bonus payments pro-rated to one month.

**Gender bonus gap difference - mean and median**
Includes any bonus payments received between April 2019 and April 2020. Those eligible but receiving no bonus are excluded, the bonus data is based on actual bonus received. Based on actual figures (i.e. they cannot be prorated based on bonus period or hours worked)

**Proportion of males/females receiving a bonus**
Proportion of males and females receiving a bonus payment in the bonus eligibility period (E.g. APP, sign on, buyout, sales incentives, etc). Zeros are excluded

**Quartiles**
Ranked by hourly pay, lowest to highest
Proportion of males and females in each equal quartile
Payroll data has been set up according to reporting requirements:

- Relevant payroll elements for both hourly pay data and bonus data identified according to government legislation. Payroll elements falling outside of scope of the reporting have not been included in calculations.
- Employees categorized as either ‘relevant employees’ or ‘full pay relevant employees’ to determine if they should be included in the snapshot data and bonus data, or just the bonus data.

The basis of data for the calculations is a full year payroll report of all UK entities from March 2019 to April 2020.

This includes all active employees on the payroll during that period and all payroll elements.
Supporting notes

01 Pension trustees are included on payroll, however do not fall under the definition of an ‘employee’ so they have been removed from the analysis.

02 CEO registered under Reckitt Group Plc entity.

03 A small number of incentive payments made for new joiners captured in bonus calculations only in accordance with ACAS guidance.

04 Excluded: leavers before 5th April 2020 and new joiners after 5th April 2020.

05 Employees leaving after 5 April but before 30 April or joining before 5 April have been included, calculated up to full-month equivalent (base and car allowance).

06 Employees not receiving full pay in April (e.g. maternity, sick leave) are considered ‘relevant employees’, hence have been included in the bonus calculations but not considered ‘full pay employee’ so not included in snapshot pay data. Moving them to a different tab including reasons.

07 Bonuses included in April 2020 data snapshot data: bonuses included as full apart from APP bonus payments – these relate to the full year so have been pro-rated to 1/12th.

08 Regulations specify that where pay periods are calculated in months, a month is treated as having 30.44 days. So to get the hourly rate methodology used is: 7 days over 30.44 = 0.23. (Total monthly base * 0.23)/weekly hours.

09 Bonus eligibility reporting: some employees moved entities during the year and received bonus payment in both entities. Reported them as “eligible for bonus” in the entity they were employed in as at 5 April 2020, otherwise the individual would be double counted.
UK entities reported on
Entities employing more than 250 people

THE FOLLOWING ENTITIES WILL BE REPORTED ON FOR THE 2019/2020 PERIOD

01 Reckitt Benckiser UK Limited
02 Reckitt Benckiser Healthcare UK Limited
03 Reckitt Benckiser Healthcare International
04 Reckitt Benckiser Health Limited
05 Reckitt Benckiser Corporate Services Limited
06 RB UK Commercial Limited

CONSIDERATIONS
Reckitt Brands, RB UK Hygiene Home Commercial and Reckitt Benckiser Group plc – less than 250 people employed so reporting as an individual entity not required, however will still be included and calculations provided as part of total group reporting.
## Definitions

<table>
<thead>
<tr>
<th>Term</th>
<th>Description</th>
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<tbody>
<tr>
<td>Bonus</td>
<td>Bonuses include payments under: Bonus, APP, Special pay, sign on, basic bonus, planning bonus, misc bonus, share proceeds, employee referral</td>
</tr>
<tr>
<td>Bonus Period</td>
<td>Covers any bonus payments received between April 2019 and April 2020</td>
</tr>
<tr>
<td>Full-pay Relevant Employee</td>
<td>A full-pay relevant employee is one employed and receiving full pay during the specified pay period</td>
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<tr>
<td>Hourly Pay</td>
<td>Hourly pay is the sum of ordinary pay and any bonus pay that was paid in the pay period which ends on snapshot date</td>
</tr>
<tr>
<td>Leave</td>
<td>Employees on 'leave' receiving less than full pay on the snapshot date; maternity, sick leave</td>
</tr>
<tr>
<td>Ordinary Pay</td>
<td>Ordinary pay includes basic pay, allowances, pay for piecework, pay for leave and shift premium pay. Incudes cash allowances such as car, relocation.</td>
</tr>
<tr>
<td>Pay Period</td>
<td>The schedule on which employees are paid on a re-occurring basis (monthly)</td>
</tr>
<tr>
<td>Relevant Bonus Period</td>
<td>The bonus period in which the snapshot date falls - April 2019 to April 2020</td>
</tr>
<tr>
<td>Relevant Employee</td>
<td>Employees that are paid less than their usual rate as of snapshot date because of being on leave for that period. However included in overall headcount and bonus gap calculations as employed as of snapshot date.</td>
</tr>
<tr>
<td>Relevant Employer</td>
<td>Total Group and individual legal entities that employ more than 250 people as of snapshot date</td>
</tr>
<tr>
<td>Relevant Pay Period</td>
<td>The month in which the snapshot date falls - April 2020</td>
</tr>
<tr>
<td>Snapshot Date</td>
<td>Calculations based on payroll data drawn from 'snapshot date' of 5 April 2020</td>
</tr>
<tr>
<td>Weekly Working Hours</td>
<td>The weekly working schedule over a selected period of a person in employment</td>
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