REPORTING CRITERIA
Reporting Criteria

2020 Reckitt basis of preparation for sustainability performance indicators selected for independent assurance.

1 - Our general reporting principles
We have sought to ensure that:
• The reported data accurately reflects our performance and serves the general needs of the report’s users.
• The data is meaningful and consistent with the definitions, scope and boundaries stated in these Reporting Criteria.
• Any specific material exclusions are stated and explained.
• We use consistent methodologies year to year wherever possible and unless otherwise stated to allow for sustainability performance comparison over time, any material changes in measurement methodologies versus the previous reporting year are made clear.
• We are clear regarding the use of assumptions we make and regarding our measurement and calculation methods.
• We report transparently such that the report’s users can have confidence in the integrity of the data and information we report.

Uncertainty and estimates, assumptions & extrapolations
Every effort has been made to capture all relevant data globally. However, it is not always feasible or practical to capture every single item of data across or relevant to our global operations, particularly in connection with some parts of the ‘Scope 3’ elements of our global products life cycle carbon and water use footprint which are outside of our direct/indirect control. Where we have made estimates, assumptions or extrapolations to cover such occasions we make this clear in the report.

Where it has been necessary to apply assumptions and extrapolations during calculation of our global products life cycle carbon and water use footprint (i.e. where appropriate primary or secondary data sources have not been available), information or data for assumptions has been sourced in a clear order of priority: e.g. seeking reputable publicly available data sources (e.g. IEA emission factors), then market research, before general publicly available data. Where assumptions and extrapolations have been required, these have been applied in a conservative manner. The same principle has been applied to the application of emission/water factors for calculation of CO$_2$e emissions and water use associated with the manufacture of raw and packaging materials, and disposal of waste. Where two or more factors for a material have been available and an uncertainty as to the correct factor to apply has existed, the highest factor in terms of CO$_2$e or litres per unit of material has typically been applied, to prevent under-reporting.

As a process of continuing improvement, and in line with ongoing developments of data availability on carbon and water footprints of individual materials, companies and processes for example, the quality of the data used in the carbon, water use and water impact footprint will by nature improve further going forward. Although overall it does comprise the best information currently available, both internally and externally, at the time of reporting.

Within the continuing evaluation of global supply chains for human rights and labour standards, the programme has further reviewed both Reckitt and supplier sites, supported by an independent external review of human rights impacts. This assessment is prioritised on the basis of risk by review of external data and insight which leads to the progressive assessment of supply chains. The programme continues to be informed by the results of site assessment and external insights which will inform future priorities. Overall it does comprise the best information currently available, both internally and externally, at the time of reporting.

Restatement of reported data
We undertake continual, year-on-year improvement in our sustainability reporting processes and controls. Where it makes data and performance trends between years more comparable, and/or on the basis that any variances in prior years are identified (e.g. errors in prior year data), we restate that data in our reports, are transparent about having done so and the reasons that drove the change.

Reporting boundaries
Our 2020 report provides data and information for the period 1 January 2020 to 31 December 2020 across all Reckitt Benckiser Group plc companies globally, as follows:

• Environment: 51 manufacturing facilities, 11 stand-alone R&D centres and six warehouses over which we had operational control at the start of 2020; and, in terms of our global products’ life cycle carbon and water footprint, the ‘Scope 1, 2 & 3 greenhouse gas emissions in terms of carbon dioxide equivalents (CO$_2$e) and direct and indirect freshwater use (l) and water impact (e-litres) associated with all stages of our global products’ life cycle footprint, in line with the principles of PAS2050, the GHG Protocol and the Water Footprint Assessment Manual. For sustainable Net Revenue, we report on a 12-month period of Net Revenue covering Q4–Q3 and include legacy Reckitt but exclude IFCN for the time being.
• Health & safety: all Group companies and facilities as at 31 December 2020 in which we had operational control for one or more months during 2020, unless explicitly stated.
• HR: all Group companies and facilities as at 31 December 2020, unless explicitly stated. Our employee and diversity figures are based on data for 39,577 global Group employees – data taken at year end 31 December 2020 (excluding contractors).
• Human Rights: seven Reckitt Sites and 170 Supply Chain Manufacturing Sites. The improvement over time for sites with multiple audits. Human Rights eLearning was completed by Management Employees (including contractors).

Total carbon footprint and water impact
For the year 1 January 2020 to 31 December 2020, in line with previous reporting years (but not 2019) sales volumes have been based on sales actuals for Q1–Q3 plus forecast data for Q4 due to timelines required for inclusion in the Annual Report.

Total Net Revenue from more sustainable products
We continue to report on a 12-month period of Net Revenue. In line with previous years, this metric covers Q4 of prior year through to Q3 of the reporting year. So for 2020, this covers 1st October 2019 through to 30th September 2020. IFCN (Infant Formula and Child Nutrition) Net Revenue remains excluded from this metric as we have not yet rolled out the systems and processes to allow inclusion. This is due to our 2018 focus being on establishing the Scope 1–3 impacts for this business to inform which material aspects to consider for IFCN products.

The rule applied concerning data from new acquisitions/new facilities is as follows:
• Environment: data is included for the first full calendar year of Reckitt ownership/control (e.g. data from a manufacturing facility purchased in November is included from 1 January of the following year). Where a reduction target has been set in relation to a baseline year, and data from previous years or a baseline year is not available for IFCN, annual performance data is presented excluding IFCN in order to ensure year on year comparison with the baseline. In these cases, a separate entry for the reporting year will provide the total performance data including IFCN data.
2.1 Reporting Specifics and Methodology

Parameter: Energy use at manufacturing and warehouse facilities

- Definition: energy consumption from our global manufacturing and warehouse facilities.
- Scope: energy consumed within the calendar year at facilities under management control of the Group; including the energy consumed from Combined Heat and Power (CHP) plants. Where energy is generated on-site (i.e. Reckitt owned CHP or on site renewable energy) and surplus energy is exported back to the local or national grid, then only the energy consumed by the manufacturing site is included, i.e. the energy returned to the grid is excluded. This is because Reckitt’s key performance metric is the energy intensity of the manufacturing process.
- Units: gigajoules (GJ) and kilowatt-hours (kWh).
- Method: energy data is collected using Enablon, the Company’s EHS database. To ensure consistency this can be reported in the same units as the invoiced quantity. This is then converted to kWh using standard factors. The final stage is conversion to GJ.
- Source: data is taken from on-site or third-party meter readings or invoiced quantities e.g. natural gas, electricity, oil, LPG, renewable electricity (on-site, PPAs, renewable tariffs and/or renewable certificates).

Parameter: Renewable Electricity

- Definition: % renewable electricity of total electricity used (manufacturing and warehousing).
- Scope: renewable electricity purchased and consumed within the calendar year for use at facilities (manufacturing and warehousing) under management control of the Group. Renewable electricity sources including on-site generated renewable electricity (e.g. PV solar), off-sites renewable electricity purchased via renewable Purchase Power Agreement, supplier renewable tariff and/or accredited renewable certificates (e.g. Guaranties of Origins, RECs).
- Units: % of total electricity (including electricity supplied from CHP i.e. purchased electricity and on-site generated electricity).
- Method: renewable electricity data is collected using Enablon, the Company’s EHS database. To ensure consistency this can be reported in the same units as the invoiced quantity. This is then converted to kWh using standard factors. The final stage is conversion to GJ.
- Source: data is taken from renewable electricity on-site and/or off site PPAs, renewable tariffs supported by supply contracts and/or renewable certificates, together with on-site or third-party meter readings or invoiced quantities.

Parameter: Greenhouse gas (GHG) emissions from energy use in manufacturing, warehouse facilities, R&D and offices

- Definition: Greenhouse Gas (GHG) emissions arising from energy consumption at our global manufacturing, R&D, offices and warehouse facilities, in carbon dioxide equivalents (CO2e).
- Where, GHGs comprise, in line with the GHG Protocol Corporate Accounting and Reporting Standard (WRI & WBCSD, 2004), the six gases listed in the Kyoto Protocol (carbon dioxide (CO2), methane (CH4), nitrous oxide (N2O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs); and sulphur hexafluoride (SF6)).
- Scope: Scope 1 and Scope 2 CO2e emissions from energy consumption within the calendar year at manufacturing, R&D, offices and warehouse facilities under the management control of the Group. Scope 2 emissions are reported on both a location and market-based approach in line with the GHG Scope 2 Guidance (WRI & WBCSD, 2015).
  - The location-based approach is as follows:
    > All grid electricity is converted to CO2e by applying national/state average electricity grid conversion factors relevant to the countries where we operate (i.e. IEA emission factors 2020).
    > Any power or heat purchased directly through a third-party CHP is converted to CO2e by applying the appropriate conversion rate supplied by the third party or where this is not available, the relevant default grid emission factor as per DEFRA conversion factor guidance and IEA emission factors.
  - The market-based approach is as follows:
    > For operations in markets where contractual instruments are available, purchased renewable electricity, which is supported by appropriate evidence from the energy provider (i.e. renewable energy certificates, Guarantees of Origin or similar), and that meets the ‘quality criteria’ outlined in the GHG Protocol Scope 2 Guidance, is converted to CO2e by applying supplier specific emission factors.
Reporting Criteria continued

- All purchased electricity which is not renewable or supported by appropriate evidence, is converted to CO₂e by applying ‘Residual Mix’ emission factors.
- Non-renewable electricity which is purchased in countries where ‘Residual Mix’ emission factors were not available, is converted to CO₂e by applying average national/state grid emission factors (i.e. IEA emission factors) for the relevant country.
  - Units: tonnes CO₂e.
  - Method: calculated by multiplying the reported energy quantities in kWh by the CO₂e emissions conversion factors derived from the most recently currently available location or market-based sources outlined above and local factors where available.
  - Source: CO₂e emissions are calculated in line with the WRI/WBCSD Greenhouse Gas Protocol (GHG Protocol) and GHG Protocol Scope 2 Guidance, except as discussed otherwise above. Conversion factors applied are sourced directly from suppliers, the UK Government’s DEFRA, International Energy Authority (IEA), Reliable Disclosure Organization (RE-DISS) and Green-e Energy (US Regional Residual Mix Rates).
  
  For market-based emissions relating to purchased renewable electricity, where a contract is in place for the full reporting year but certificates for the later period of that year cannot be provided by the supplier until after Reckitt’s Environmental Data Assurance period, the supply renewable electricity and relative GHG emissions will be assumed to be as reported in the previous periods of the same year where certificates have been provided.

**Parameter: Water use (water withdrawals) at manufacturing and warehouse facilities**

- Definition: water use at our global manufacturing and warehouse facilities.
- Scope: water used on-site, within the calendar year, inclusive of operational water consumption, water included in our products and internal water use at facilities under management control of the Group.
  - Units: cubic metres.
  - Method: this is collected using Enablon. The quantities can be reported in units to suit the user and are automatically converted into cubic metres.
  - Source: this is extracted from internally managed databases derived from direct meter readings or third-party meter readings and invoiced quantities.

**Parameter: Water discharges at manufacturing and warehouse facilities**

- Definition: water discharged from our global manufacturing and warehouse facilities.
- Scope: water discharges arising from our facilities under management control of the Group, excluding water reuse and recycling and water used on-site for irrigation purposes.
  - Units: cubic metres.
  - Method: this is collected using Enablon. The quantities can be reported in units to suit the user and are automatically converted into cubic metres.
  - Source: this is extracted from internally managed databases and where possible this information is based on invoiced quantities or direct measurement. Where discharges are not metered, or are partially metered, water balance assumptions are made by the reporting site.

**Parameter: Waste at manufacturing and warehouse facilities**

- Definition: total non-hazardous and hazardous waste generated from our global manufacturing and warehouse facilities.
- Scope: waste materials generated from our facilities within the calendar year (excluding construction, demolition wastes and whole wooden pallets returned to suppliers), under management control of the Group and removed from site for either recycling or ultimate disposal by third party waste contractors.
  - Units: metric tonnes.
  - Method: using Enablon all wastes are reported and, where required, the quantities are converted to metric tonnes. Volumes of liquids are converted to metric tonnes using an assumed density of one (i.e. one cubic metre is one metric tonne).
  - Source: this data comes from internal or third-party databases and is derived from invoiced quantities/direct measurement, derived from waste transfer notes.

**Parameter: Manufacturing Sites achieving Zero Waste To Landfill**

- Definition: % of manufacturing sites which no longer dispose of their non-hazardous or hazardous waste to landfill.
- Scope: waste materials generated from our manufacturing facilities within the calendar year (excluding construction, demolition wastes and whole wooden pallets returned to suppliers), under management control of the Group and removed from site for either recycling or ultimate disposal by third party waste contractors.
  - Units: %.
  - Method: using Enablon all wastes are reported and, where required, the quantities are converted to metric tonnes. Volumes of liquids are converted to metric tonne using an assumed density of one (i.e. one cubic metre is one metric tonne).

**Parameter: Waste to landfill from manufacturing and warehouse facilities**

- Definition: % of total non-hazardous and hazardous waste generated from our global manufacturing and warehouse facilities that is sent to landfill. ‘Sent to landfill’ is defined as waste which is disposed of by landfill.
- Scope: waste materials generated from our facilities within the calendar year (excluding construction, demolition wastes and whole wooden pallets returned to suppliers), under management control of the Group and removed from site for landfill.
  - Units: % sent to landfill.
  - Method: using Enablon all wastes are reported and, where required, the quantities are converted to metric tonnes. Volumes of liquids are converted to metric tonnes using an assumed density of one (i.e. one cubic metre is one metric tonne).
  - Source: this data comes from internal or third-party databases and is derived from invoiced quantities/direct measurement, derived from waste transfer notes.

**Parameter: Hazardous waste at manufacturing and warehouse facilities**

- Definition: hazardous waste, defined as: wastes which exhibit one or more hazardous characteristics, (such as being flammable, oxidising, poisonous, infectious, corrosive, ecotoxic) which cause them to be classed or considered by relevant regulators as hazardous. This is a component of total waste and is also reported separately.
- Scope: hazardous wastes materials generated from our facilities within the calendar year (excluding construction and demolition wastes), and removed from site for either recycling or ultimate disposal by third-party waste contractors.
  - Units: metric tonnes.
  - Method: using Enablon all wastes are reported and, where required, the quantities are converted to metric tonnes. Volumes of liquids are converted to metric tonne using an assumed density of one (i.e. one cubic metre is one metric tonne).
Reporting Criteria continued

- Source: this data comes from internal or third-party databases and is derived from invoiced quantities/direct measurement, derived from waste transfer notes.

**Parameter: Waste recycled/reused at manufacturing and warehouse facilities**
- Definition: non-hazardous and hazardous waste recycled and reused. This is a component of total waste and is also reported separately.
- Scope: non-hazardous and hazardous waste materials generated from our facilities and removed from site to be either recycled or reused within the calendar year (excluding construction, demolition wastes and whole wooden pallets returned to suppliers), by third-party waste contractors.
- Units: metric tonnes.
- Method: using Enablon all wastes are reported and, where required, the quantities are converted to metric tonnes. Volumes of liquids are converted to metric tonne using an assumed density of one (i.e. one cubic metre is one metric tonne).
- Source: this data comes from internal or third-party databases and is derived from invoiced quantities/direct measurement, derived from waste transfer notes.

**Parameter: Units of Production (Denominators for GHG emissions, Energy, Water, Waste and Hazardous waste per production unit (1000 consumer units (CU)))**
- Definition: a consumer unit is defined as: the normal unit of product purchased by the end-consumer (e.g. a single box, bottle, can).
- Scope: consumer units produced by Reckitt manufacturing facilities.
- Units: consumer units (CU).
- Method: using Enablon all consumer units are reported, where a consumer unit is a unit of product purchased by the end-consumer (e.g. a single box, bottle, can). A case of products produced at a factory will normally contain several consumer units (e.g. six aerosols in a case = six consumer units). Where several consumer units are combined into a single pack (e.g. promotions/gift packs), each individual consumer unit is reported, with consumer units made at another Reckitt site not included. To avoid double counting, where a re-packaged individual consumer unit is reported, with consumer units made at another Reckitt site not included. To avoid double counting, where a re-packaged individual consumer unit is reported, with consumer units made at another Reckitt site these consumer units are excluded and reported by the original site which has produced them.
- Source: the number of consumer units produced is obtained from our JD Edwards or SAP system (linked to the financial reporting system). The financial data which this is based on is also subject to third party scrutiny and assessment.

**Parameter: Environmental and occupational safety prosecutions and fines (not part of the Reckitt sustainability data assurance process)**
- Definition: total number of environmental and occupational safety prosecutions and fines resulting from an EHS incident, permit breach or legal non-compliance.
- Scope: total number of environmental and occupational safety prosecutions and fines recorded in 2020.
- Units: number of prosecutions and fines.
- Method: all are reported in line with the Global Reckitt Procedure for Internal Reporting of Environmental, health & safety and Human Rights incidents and, where appropriate, the material spilled, the volume and any other relevant information.
- Source: this data comes from internal or third-party databases. Data is input by site-level EHS co-ordinators.

**2.2 – Our Portfolio Carbon & Water Footprints**

**Method Overview**
- The key step in quantifying the Scope 3 data for Reckitt’s product portfolio consists of conducting approximately 550 detailed (near LCA quality) footprint assessments and scaling them up by actual regional sales data. The product grouping that results in the selection of 550 ‘Representative Products’ (RPs) is based on Finance data at the level of segments and formats which delivers relative formulation and packaging homogeneity any differences in product sizes within a group are incorporated in the scaling.
- The footprint methodology to calculate Consumer Use impacts is based on approximately 155 consumer use models. The models have been built up from primary research, literature and the knowledge of internal experts to represent the impacts from how our customers use our RPs around the world. The impacts are calculated per dose of product used and scaled up to the global portfolio using the number of doses sold.
- Whilst the core methodology remains consistent year on year, we continue to seek ways to improve data processing, data sources and assumptions. On a year-on-year basis we review & update and aim to increase the number of RPs used to calculate raw and packaging material consumption to ensure it remains appropriate for our ever-changing portfolio.

**Parameter: global product life cycle carbon footprint**
- Definition: the total carbon footprint is a measure of direct and indirect greenhouse gas (GHG) emissions associated with Reckitt products sold during the calendar year (1 January 2020 to 31 December 2020). GHGs comprise, in line with the GHG Protocol Corporate Accounting and Reporting Standard (WRI & WBSD, 2004), carbon dioxide (CO₂), methane (CH₄), nitrous oxide (N₂O), hydrofluorocarbons (HFCs), perfluorocarbons (PFCs), sulphur hexafluoride (SF₆) and nitrogen trifluoride (NF₃). The performance is reported based in carbon dioxide equivalent (CO₂e).
- Scope: GHG Protocol Scope 1, 2 & 3 emissions (i.e. those associated with the entire life cycle of Reckitt products sold including the raw and packaging material supply chain, product manufacturing, distribution, retail operations, consumer use, and subsequent disposal/recycling of the product and its packaging). This includes the life cycle GHG emissions associated with products manufactured at the Company’s own manufacturing facilities as well as those manufactured by external third-party facilities producing products for Reckitt under contract.
- In 2017, Reckitt acquired Mead Johnson Nutrition which is now integrated into Reckitt as our Infant Formula and Child Nutrition (IFCN) business. In line with the rules set out above, IFCN is included in our reporting. Where a reduction target has been set in relation to a baseline year, and data for previous years or a baseline year is not available, annual performance data is presented excluding the new acquisition in order to ensure year-on-year comparison with the baseline. Data for the 2012 baseline year is not available for IFCN, so a separate entry will provide performance data including the new acquisitions or facilities separately for the reporting year only (this also applies to Water footprint metrics, below).
- Units: life cycle CO₂e emissions per unit dose of products sold in the calendar year. A dose is defined as the amount of each individual Reckitt product required to deliver that product’s intended service, either for a single use or for a defined period of time e.g. one Finish automatic dishwashing tablet for one load of dishwashing, the recommended number of Nurofen tablets for 24 hours of pain relief, one hard skin file (which lasts for 12 months) etc. In Life Cycle Assessment (LCA) terminology a dose is the ‘functional unit’ of consumer use. The number of doses per year is not comparable to other measures of sales or production volume used in either our financial or non-financial reporting.
- Method: we have adopted a methodology that makes reference to the following standards and guidance:

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The impact of the RPs is then scaled up by 2020 sales data across our global products has by nature not been appropriate on every single occasion although global product portfolio on an annual basis. As a result of this difference between what is reported and what is calculated, the total carbon footprint contribution of all key stages in the product life cycle of its products is not aligned. This is done to ensure our metric most accurately reflects the footprint of our products used in the reporting period.

Reckitt’s product portfolio contains a number of products, which are ‘additives’ (e.g. fabric softeners, dishwasher rinse aids) and used in conjunction with products which are the primary ‘driver’ (detergents, dishwasher tablets) of specific consumer activities. While the raw material, packaging, manufacturing and disposal impact of these additives is included within our footprint, the carbon impact associated with the consumer use activity has not been incorporated (or double counted) on the basis that it has already been accounted for in the use of the ‘driver’ product.

Where specific product information was not available, we have applied proxy data sets based on comparable products, which we believe to be sufficiently similar to enable the calculation of a representative footprint.

We have endeavoured to apply complete coverage of our global emissions based on the scope and boundaries defined in the standards referenced. However, there are limited, specific and (in terms of our global products’ overall life cycle carbon footprint) non-material exclusions from the scope of the reported data, which includes business travel by forms other than air (i.e. in company cars, use of private cars for business travel and train travel). GHG emissions associated with these sources were estimated for 2011 (business travel) and found to be less than 0.1% of our global products’ carbon footprint, therefore we exclude these from regular reporting on the basis of non-materiality. No sources were knowingly excluded without initial quantification and assessment to confirm that they did not make a material contribution to the Total Carbon Footprint either in isolation or in aggregate.

Parameter: Global product life cycle water use footprint

- Definition: the total water use footprint is a measure of direct and indirect water use associated with Reckitt products sold during the calendar year (1 January 2020 to 31 December 2020). Water use comprises rainwater used in growing materials such as paper, cotton, leather i.e. consistent with the principles of ‘green’ water in water footprinting terms; and freshwater including water abstracted from surface and groundwater, municipal water i.e. consistent with the principles of ‘blue’ water in water footprinting terms. The use of non-freshwater (i.e. sea water) has been excluded.
- Scope: direct and indirect water use (i.e. those associated with the entire life cycle of Reckitt products sold including the raw and packaging material supply chain, product manufacturing, distribution, retail operations, consumer use, and subsequent disposal/recycling of the product and its packaging). This includes the life cycle water use associated with products manufactured at the Company’s own manufacturing facilities as well as those manufactured by external third-party facilities producing products for Reckitt under contract.
- Units: life cycle water use (litres) per unit dose of products sold in the calendar year. A dose is defined as the amount of each individual Reckitt product required to deliver that product’s intended service, either for a single use or for a defined period of time e.g. one Finish automatic dishwashing tablet per load of dishwashing, the recommended number of Nurofen tablets for 24 hours of pain relief, one hard skin file (which lasts for 12 months) etc. In Life Cycle Assessment (LCA) terminology a dose is the ‘functional unit’ of consumer use. The number of doses per year is not comparable to other measures of sales or production volume used in either our financial or non-financial reporting.
- Method: the water use measurement methodology has been developed with reference to the following recognised water accounting guidance document:

The water footprint assessment manual has not been applied to every element of the water use footprint. Most significantly the water footprint concept in the literature was introduced as an indicator of freshwater consumed both directly or indirectly to produce the goods and services consumed by any well-defined group of consumers (e.g. individual country or nation) or producers (e.g. a public organisation). The total water use footprint calculates the ‘water use’ and not ‘water consumption’.

The total water use footprint calculates the ‘water use’, which is the amount of water withdrawn, rather than the approach more often taken for water footprinting which considers only the amount of water that does not return to the catchment from which it was withdrawn. This approach and deviation from the water footprint definition/methodology is driven by the desire to drive behaviour change across all life cycle stages particularly within product Research & Development, new product innovation and consumer use of products. Water pollution and water quality impacts (referred to as grey water in water footprinting terms) have also not been included in the measurement system and water pollution is monitored through other corporate programmes.

Whilst the basic methodology remains consistent year on year, we continue to seek ways to improve data processing, data sources and assumptions. On a year-on-year basis we review and increase the number of ‘Representative Products’ used to calculate raw and packaging material consumption to ensure it remains appropriate for our ever-changing portfolio.

- Source: our water use is calculated by multiplying publicly available water factors by volumes of materials and packaging included in products sold, as well as accounting for product water use in manufacturing and consumer use of our products.
- Data: where available, primary data has been sourced directly from Reckitt’s product libraries, environmental reporting and other business management information system.
Parameter: Global product life cycle water impact

- Definition: water use factored to consider local water scarcity.
- Scope: impact associated with direct and indirect water use (i.e. those associated with the entire life cycle of the Group’s global operations and product portfolio from raw and packaging material supply chain, through product manufacturing, distribution, retail operations and consumer use, to subsequent disposal/recycling of the product and its packaging). This includes the life cycle water impact associated with products manufactured at the Company’s own manufacturing facilities as well as those manufactured by external third-party facilities producing products for Reckitt under contract. Water impact associated with the provision of energy (i.e. cooling water used in the power station, water used in extraction of oil, coal) has been excluded from the scope of the water impact footprint across all life cycle stages.
- Units: life cycle water impact litre equivalents (e-litres) per dose of products sold in the calendar year. A dose is defined as the amount of each individual Reckitt product required to deliver that product’s intended service, either for a single use or for a defined period of time e.g. one Finish automatic dishwashing tablet for one load of dishwashing, the recommended number of Nurofen tablets for 24 hours of pain relief, one hard skin file (which lasts for 12 months) etc. In Life Cycle Assessment (LCA) terminology a dose is the ‘functional unit’ of consumer use. The number of doses per year is not comparable to other measures of sales or production volume used in either our financial or non-financial reporting.
- Method: the water use measurement methodology has been developed with reference to the following recognised water accounting guidance document:

Unlike carbon footprinting in water footprinting and accounting, understanding the location of the water use is as important (if not more so) as understanding the amount used. This is because the impacts of water are local rather than global as with GHG (CO2e). Understanding only the number of litres water used is of limited value if there is no consideration of geographical spread and the water resource availability in the area in which the water is consumed or used. In line with these principles, and to be able to measure, monitor and minimise the impacts to global water resources as a result of the manufacture and use of Reckitt’s global product portfolio, a measure of ‘water scarcity’ has been incorporated into the water use calculation to numerically account for the global variations in water availability and allow the quantification of ‘water impact’.

Water impact litres equivalents (e-litres per dose) is calculated by multiplying water use (litres per dose) by a scarcity factor relevant to the location of where the water is used. For water used by our customers this factor is based on the country of sale. For water associated with other stages of the life cycle we apply a global average scarcity factor.

- Source: data regarding water scarcity has been sourced at both a country and watershed level from the Water Footprint Network.
- Source: the Group’s global HR database system, myRB.


In the past 20 years, many metrics have been developed to evaluate water scarcity and stress. It is considered that the most recent water scarcity indicators published by the Water Footprint Network, comparing water footprint to water availability, provided the most appropriate measure at the time the Reckitt target was set. However, research in this area has evolved and we anticipate that the methodology and the water scarcity data will reflect this in future.

2.3 – HR Performance

Parameter: Nationalities (not part of the Reckitt sustainability data assurance process)

- Definition: the number of nationalities at Board level, in the next three bands of management of the Group (the Executive Committee, the Group Leadership Team and the Senior Management Team) and amongst all employees globally for whom data is available, on the last day of the Company’s financial year (31 December).
- Scope: all full or part-time permanent employees (i.e. excludes contract employees).
- Units: number of different nationalities (i.e. employees’ self-stated nationality, as determined in line with the United Nations current list of global countries).
- Method: the number of employee self-stated nationalities. Where an employee states that they have two or more nationalities, the nationality that they state first (or in the case of the Board and Executive Committee, that they asked to be taken as their principal nationality) is the nationality which is used.
- Source: the Group’s global HR database system, myRB.
### Reporting Criteria continued

#### Sustainable Innovation Calculator

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<th>Worse</th>
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#### Better

- > 10% Savings
- 1.5–10% Savings

#### Same

- 1.5–10% Savings

#### Worse

- > 15% Increase

#### Packaging

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<td>Plastic score combinations*:</td>
<td>Green, Green, Green</td>
<td>Green, Amber, Amber</td>
</tr>
<tr>
<td></td>
<td>Plastic score combinations*:</td>
<td>Green, Amber, Amber</td>
<td>Green, Amber, Red</td>
</tr>
<tr>
<td></td>
<td>Plastic score combinations*:</td>
<td>Amber, Amber, Red</td>
<td>Green, Red, Red</td>
</tr>
<tr>
<td></td>
<td>Plastic score combinations*:</td>
<td>Amber, Red, Red</td>
<td>Red, Red, Red</td>
</tr>
</tbody>
</table>

#### Ingredients

- Self-Declaration
  - Complies with Restricted substances list (RSL) and has a preferred sustainability credential
  - Complies with RSL
  - Does not comply with RSL (or variance)

#### Parameter: Net revenue from more sustainable products

- **Definition:** Reckitt Benckiser Group plc Net Revenue attributable to ‘more sustainable’ products during a 12-month period. Reckitt defines ‘more sustainable’ as a product that scores ‘better’ on one of the five parameters in the table below without scoring any ‘worse’ when compared to a previous product version or brand average where no previous version exists. The Plastics Indicator was added in June 2019 and only applies to projects launched after June 1st 2019.
- **Scope:** Reckitt Benckiser Group plc Net Revenue (excluding IFCN business Net Revenue) attributable to sales from ‘more sustainable’ products during a 12-month period. ‘More sustainable’ products are measured by Reckitt’s Sustainable Innovation Calculator (SIC), a streamlined Life Cycle Assessment (LCA) tool that models the environmental impacts of products.
- **Units:** £ million.

#### Method: the Reckitt sustainability team compiles and validates a master list of ‘more sustainable’ products using the Reckitt SIC. The methodology applied is consistent with that set out for the carbon, and water footprints. Carbon and water factors are applied to the raw material and packaging data of the selected products. These publicly available emission factors are sourced from Ecoinvent or the IEA and were updated during 2018 to reflect additional data sets and more accurate data that had become available (e.g. Ecoinvent 3.4). When considering the Ingredients parameter, we assess compliance with Reckitt’s Restricted Substances List (RSL) which sets out raw materials which Reckitt is seeking to reduce and/or eliminate based on reviews of safety, sustainability and public concern considerations. To score a ‘better’ on Ingredients, the product must comply with Reckitt’s RSL and have at least one ‘preferred sustainability credential’ which are attributes that are positive for sustainability but difficult to quantify, such as Forest Stewardship Council (FSC) certification or packaging sourced from certified sources. Net Revenue generated by the Reckitt group for the ‘more sustainable products’ is obtained from the Reckitt finance team for all relevant countries in which the relevant products are sold and consolidated.

#### Source: Net Revenue generated by the Reckitt group for the ‘more sustainable products’ is obtained from the Reckitt financial management system Fusion.

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1 Net revenue from our IFCN business remains excluded as updates to the SIC are required in order to take into account the material life cycle stages of our IFCN products.
### Reporting Criteria continued

#### Parameter: Gender split
- **Definition:** the percentage of female employees at: Board level; in the next three bands of management of the Group (the Executive Committee, the Group Leadership Team and the Senior Management Team); and amongst all employees globally for whom data is available, on the last day of the Company’s financial year (31 December).
- **Scope:** all full or part-time permanent employees (i.e. excludes contract employees).
- **Units:** percentage (%).
- **Method:** percentage – calculated as the number of female employees divided by the total number of employees of that population for which data is reported (i.e. the Board; the next three bands of management of the Company; and for all employees).
- **Source:** the Group’s global HR database system, myRB.

#### Parameter: Lost Work Day (LWD) Accidents
- **Definition:** a work-related accident/incident during the reporting period which resulted in an employee (including contract labour/temporary employees) on site or while on company business (including business travel), or of a contractor/visitor while on site. For example, amputations or any permanent loss of sensory or motor dexterity (such as the loss of a fingertip).
- **Scope:** same scope as LWD Accident (above).
- **Units:** absolute number.
- **Method:** absolute number reported.
- **Source:** global, facility-level monthly health & safety reporting, and global, facility-level annual health & safety data reporting process.

#### Parameter: Fatality
- **Definition:** a work-related accident/incident during the reporting period which resulted in the death of an employee (including contract labour/temporary employees) on site or while on company business (including business travel), or of a contractor/visitor while on site.
- **Scope:** same scope as LWD Accident (above).
- **Units:** absolute number.
- **Method:** absolute number reported.
- **Source:** global, facility-level monthly health & safety reporting, and global, facility-level annual health & safety data reporting process.

#### Parameter: Severe Accidents
- **Definition:** a work-related accident/incident during the reporting period which resulted in permanent disability of an employee (including contract labour/temporary employees) on site or while on company business (including business travel), or of a contractor/visitor while on site. For example, amputations or any permanent loss of sensory or motor dexterity (such as the loss of a fingertip).
- **Scope:** same scope as LWD Accident (above).
- **Units:** absolute number.
- **Method:** absolute number reported.
- **Source:** global, facility-level monthly health & safety reporting, and global, facility-level annual health & safety data reporting process.

#### Parameter: Lost Work Day Accident Frequency Rate
- **Definition:** number of LWD accidents suffered per 100,000 hours worked. Working hours include standard hours and overtime and exclude absence through sickness, holiday and approved leave.
- **Scope:** same scope as LWD Accident (above).
- **Units:** rate per 100,000 hours worked.
- **Method:** number of LWD accidents per 100,000 hours worked.
- **Source:** global, facility-level monthly health & safety reporting; and global, facility-level annual health & safety data reporting process.

#### Parameter: Audited Sites
- **Definition:** a supplier site with multiple audits comparing improvement from their first Human Rights audit to the most recent Human Rights audit.
- **Scope:** covers all supply chain sites which have had multiple audits.
- **Units:** number of audits conducted.
- **Method:** difference between the absolute number of pass sites from the first audit against the absolute number of pass sites from the most recent audit. Will show the % of passed audits improvement.
- **Source:** extract from Inlight which is the partner ran platform all our supply chain audits get uploaded onto.

#### Parameter: Improvement Over Time
- **Definition:** a management employee who has completed the Human Rights Training module.
- **Scope:** covers management employees who have completed the training.
- **Units:** number of people who have completed the training.
- **Method:** absolute number reported.
- **Source:** completion extracts from the Reckitt’s Learning and Development Team.

#### Parameter: Human Rights Training Data
- **Definition:** the percentage of female employees at: Board level; in the next three bands of management of the Group (the Executive Committee, the Group Leadership Team and the Senior Management Team); and amongst all employees globally for whom data is reported (i.e. the Board; the next three bands of management of the Company; and for all employees).
- **Scope:** covers management employees who have completed the training.
- **Units:** number of audits conducted. **Note:** this is each individual audit rather than at site level as selected sites had two audits in 2020.
- **Method:** absolute number reported (seven Reckitt Sites and 170 Supply Chain).
- **Source:** Reckitt Sites from an extract off Enablon which is the third party programme we manage our Reckitt Site Audits and non-compliances tracking on. Supply chain audits are taken off an extract from Inlight which is the partner ran platform all our supply chain audits get uploaded onto.

#### Parameter: Human Rights Training Data
- **Definition:** a management employee who has completed the Human Rights Training module.
- **Scope:** covers all supply chain sites which have had multiple audits.
- **Units:** number of audits conducted.
- **Method:** difference between the absolute number of pass sites from the first audit against the absolute number of pass sites from the most recent audit. Will show the % of passed audits improvement.
- **Source:** extract from Inlight, a partner ran platform, where all our supply chain audits get uploaded onto.

#### 2.5 – Human rights and responsible supply chain
- **Parameter: Audited Sites**
  - **Definition:** a site that is either owned by Reckitt or in the Reckitt supply chain that has had a human rights audit conducted on site in 2020.
  - **Scope:** covers Reckitt sites, copackers, distribution centres, Embellishers, Raw Material and Packaging Material sites with a human rights audit in 2020.
  - **Units:** number of audits conducted. **Note:** this is each individual audit rather than at site level as selected sites had two audits in 2020.
  - **Method:** absolute number reported (seven Reckitt Sites and 170 Supply Chain).
  - **Source:** Reckitt Sites from an extract off Enablon which is the third party programme we manage our Reckitt Site Audits and non-compliances tracking on. Supply chain audits are taken off an extract from Inlight which is the partner ran platform all our supply chain audits get uploaded onto.

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- **Units:** number of audits conducted.
- **Method:** difference between the absolute number of pass sites from the first audit against the absolute number of pass sites from the most recent audit. Will show the % of passed audits improvement.
- **Source:** extract from Inlight which is the partner ran platform all our supply chain audits get uploaded onto.
2.1. Brand social sustainability performance indicators
The below brand social goals have been aligned to Reckitt’s wider business goals and strategy.

<table>
<thead>
<tr>
<th>Brand social goal</th>
<th>Brand social sustainability performance measured</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Dettol/Lysol (also including Sagrotan and Napisan brands)</strong></td>
<td>Enable healthier &amp; happier lives through better hygiene practices</td>
</tr>
<tr>
<td></td>
<td>Number of people reached by brand educational programmes on better hygiene practices since 2013 (incl. handwashing, food hygiene and home hygiene)</td>
</tr>
<tr>
<td><strong>Durex (also including Sico brand)</strong></td>
<td>Reduce incidences of sexually transmitted infections and unwanted pregnancies by educating people about safe sex</td>
</tr>
<tr>
<td></td>
<td>Number of people reached by brand educational programmes on sexual health since 2013</td>
</tr>
<tr>
<td><strong>Mortein (also including SBP, Shieldtox and Pif Paf brands)</strong></td>
<td>Reduce incidence of mosquito-borne diseases through education on prevention &amp; protection methods against malaria &amp; dengue</td>
</tr>
<tr>
<td></td>
<td>Number of people reached by brand educational programmes on malaria/dengue prevention since 2013</td>
</tr>
<tr>
<td><strong>Harpic</strong></td>
<td>Reduce incidence of diarrhoeal diseases through promoting and facilitating access to clean &amp; hygienic toilets</td>
</tr>
<tr>
<td></td>
<td>Number of people reached by brand educational programmes on importance of sanitation &amp; stopping open defecation practices coupled with education on hygienic maintenance of toilets since 2013</td>
</tr>
<tr>
<td><strong>Combined Dettol &amp; Harpic programme; Veet programme</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Enfamil</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Finish</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Reckitt</strong></td>
<td>Help one billion people to improve their Health &amp; Hygiene behaviour by 2025</td>
</tr>
<tr>
<td></td>
<td>Inform one billion people through health and hygiene educational programmes and behaviour change communications (brands listed in this table)</td>
</tr>
</tbody>
</table>
### Reporting Criteria continued

#### 2.2. Definitions

**Brand educational programme**
Brand educational programme is defined as a brand-sponsored programme delivering health/hygiene related brand specific messages (e.g. personal & home hygiene education for Dettol) to specific brand target audience (e.g. new mums and schoolchildren for Dettol).

The reported figures therefore measure the number of people reached via these sponsored campaigns.

**Reach**
Reach is the total number of people encouraged to improve their health & hygiene behaviour as a result of brand educational programmes. The definition includes both ‘direct reach’ and ‘indirect reach’ programmes.

**Total reach** is calculated as the total number of direct reach and indirect reach per brand educational programme.

**Direct reach** is defined as an individual who has (in person) attended a programme with at least one of the following interactive elements: an educational video, a presentation, a talk by a health professional, a play/show or a road show. The interactive element must include the benefits of health & hygiene behaviour, as well as demonstrations regarding health and hygiene. Some programmes use the distribution of educational materials, such as booklets, comic cartoon books and product samples, where there is implied endorsement via delivery from a professional (e.g. health professional).

**Indirect reach** is defined as an individual who has engaged with a programme via the following means:
- Watching educational video content (the video must have educational format and focus on health & hygiene information). 
  PLEASE NOTE: Short product ads, even containing health & hygiene information, do not qualify. Only non-duplicate reach is counted.
- Accessing educational content on brand website – e.g. health & hygiene tips (for example, Your Family, Illness & Prevention, Healthy homes and Personal Hygiene sections on Dettol website), malaria prevention tips for Mortein or consuming educational content on homes and Personal Hygiene sections on Dettol website), malaria prevention tips for Mortein or consuming educational content on homes and Personal Hygiene sections on Dettol website).
- Online Engagement with an educational campaign or an eCRM campaign: pledging support to the cause, or voting/participating in a campaign (e.g. pledges on websites for Global Handwashing Day).
- Sufficient Engagement with educational content placed on social platforms (e.g. content placed on Facebook, TikTok, Weibo, VKontakte). See criteria below.

What counts?
- Maximum campaign duration (e.g. 3 months for a local brand educational programme or 6 months for a global brand educational programme).
- Online video views supported by a report from an agency, Google, Facebook, TikTok etc.
  - Digital Campaign: Votes, pledges, sign up
  - Facebook: comment, share (NOT likes as this is not counted as substantial enough engagement)
  - Instagram: Comments/post
  - Twitter: Retweet
  - Opening an educational content email in an eCRM campaign
When a programme involves a combination of the above interaction opportunities, only one of the above listed channels is to be counted (the one with higher count), to avoid multiple counting.

- In markets where indirect reach is estimated from the number of video views, the duplicate reach has been removed by dividing the total view count by the number of campaigns in 2020, and then by the number of online videos that were included as part of that campaign.

**Full listing of 2020 brand educational programmes are listed below**

<table>
<thead>
<tr>
<th>Brand</th>
<th>Programme</th>
<th>Target Audience</th>
<th>Countries or regions in scope for 2020</th>
<th>Type of reach and assumptions/estimates used</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dettol/Lysol/Veja</td>
<td>New Mums Programme provides hygiene education to new mothers</td>
<td>New mothers</td>
<td>China, Hong Kong, India, Indonesia, Kenya, Malaysia, Nigeria, Pakistan, Thailand</td>
<td>Direct: face-to-face talks with health professionals (usually accompanied by samples and educational brochures); group presentations in hospital to new mums</td>
</tr>
<tr>
<td></td>
<td>School Programme teaches kids about basic hygiene, including handwashing with soap</td>
<td>School-aged children</td>
<td>China, Hong Kong, India, Indonesia, Kenya, Malaysia, Nigeria, Pakistan, Thailand, USA</td>
<td>Direct: lessons on hygiene delivered in schools</td>
</tr>
<tr>
<td></td>
<td>COVID-19 an emergency response to the Coronavirus pandemic. Campaigns advising how people can protect themselves and reduce the spread of COVID-19 through the use of hand and home hygiene.</td>
<td>All population</td>
<td>Brazil, China, Hong Kong, India, Indonesia, Kenya, Malaysia, Nigeria, Pakistan, Philippines, Thailand, UK</td>
<td>Direct: provision of products for public use accompanied by educational messaging (e.g. London Underground hand sanitiser campaign)</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td>[Indirect: includes provision of educational materials, video views and campaigns (eg. India TikTok)]</td>
</tr>
</tbody>
</table>
### Organisational reporting boundary

The countries ‘in scope’ of this performance measure are all countries where Reckitt has established commercial and brand operations.

### Performance data preparation

Each individual attending one of the brand educational programmes is logged (accounted for) and consolidated into the total number of direct & indirect reach per programme in each ‘in scope’ country.

### Assumptions

Where different brand educational programmes are run in the same regions, exposure to more than one brand educational programme could happen. Where this occurs, we exclude direct contacts reached according to the following policy:

- **Direct reach of a programme run in the same area as another programme which meets the behaviour change criteria to a lesser degree will be excluded.**
- **Where two programmes are run in the same area and both meet behaviour change criteria to the same degree, the programme with lower reach (by direct contact) is excluded.**

### 3. Data sources

Our objective is to gather and report reliable and robust data. We are committed to providing transparency on the quality of the data where we consider there are matters which are material to users of the information. The information we report is subject to internal review processes.

#### 3.1. Continuous improvement of data

Our data reporting systems for brand social sustainability targets and performance are evolving and we continue to work to align data recording and reporting methods across the Reckitt organisation. This includes working with third parties where we rely on their data to provide input and support our performance.

---

<table>
<thead>
<tr>
<th>Brand</th>
<th>Programme</th>
<th>Target Audience</th>
<th>Countries or regions in scope for 2020</th>
<th>Type of reach and assumptions/estimates used</th>
</tr>
</thead>
<tbody>
<tr>
<td>Durex</td>
<td>International Conferences</td>
<td>Young people (under 25 years old)</td>
<td>Global</td>
<td><strong>Direct</strong>: Activities at conferences to engage delegates at the booth/during conferences</td>
</tr>
<tr>
<td></td>
<td>Sexual Wellbeing education programmes</td>
<td>All</td>
<td>Germany, Russia, Mexico, Thailand, Ukraine</td>
<td><strong>Indirect</strong>: includes provision of educational materials, video views and campaigns</td>
</tr>
<tr>
<td></td>
<td>Local NGO’s On the Ground Reach</td>
<td>All</td>
<td>Mexico</td>
<td><strong>Direct</strong>: Sampling, Marital Guidance Programme, Social campaign Uno por Uno (MEXFAM)</td>
</tr>
<tr>
<td>Harpic</td>
<td>Toilet demonstrations</td>
<td>Urban population</td>
<td>Indonesia, Bangladesh</td>
<td><strong>Direct</strong>: In person hygiene demonstrations</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>All</td>
<td><strong>Indirect</strong>: digital media campaigns</td>
</tr>
<tr>
<td>Dettol/Harpic</td>
<td>Banega Swachh</td>
<td>All</td>
<td>Bangladesh</td>
<td><strong>Direct</strong>: Hygiene education modules delivered at schools, community hygiene and handwashing</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>Indirect</strong>: digital media campaigns</td>
</tr>
<tr>
<td>Dettol/Harpic/Mortein</td>
<td>Hoga Saaf Pakistan</td>
<td>All</td>
<td>Pakistan</td>
<td><strong>Direct</strong>: Hygiene education modules delivered at schools, community hygiene and handwashing</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>Indirect</strong>: digital media campaigns</td>
</tr>
<tr>
<td>Enfamil</td>
<td>Nutrition Information</td>
<td>New mothers</td>
<td>China</td>
<td><strong>Direct</strong>: face-to-face engagements with mothers, public events</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>Indirect</strong>: digital media campaigns</td>
</tr>
<tr>
<td>Finish</td>
<td>Water Saving</td>
<td>All</td>
<td>Greece</td>
<td><strong>Direct</strong>: Distribution of water donations &amp; educational material</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td><strong>Indirect</strong>: Water saving educational communications and digital media campaigns</td>
</tr>
</tbody>
</table>