

Q3 2025 CONSENSUS

20th October 2025



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All amounts shown in £m, unless otherwise stated	Q3 FY25		
	MEAN	MIN	MAX
Emerging Markets LFL growth (%)	10.8	7.0	13.4
Europe LFL growth (%)	1.4	0.0	2.5
North America LFL growth (%)	3.0	1.0	6.5
Core Reckitt net revenue LFL growth (%)	5.5	4.5	6.5
Essential Home LFL growth (%)	(0.0)	(3.5)	3.0
Mead Johnson Nutrition LFL growth (%)	19.0	12.3	22.5
Total Group net revenue LFL growth (%)	6.4	5.8	7.2
Price / mix impact - Total Group (%)	2.9	1.0	3.8
Volume impact - Total Group (%)	3.6	2.5	5.1
Net M&A impact (%)	(0.0)	(0.1)	0.0
FX impact (%)	(2.7)	(4.4)	(1.5)
Group reported net revenue growth (%)	3.7	1.8	4.9
Emerging Markets	1,021	1,001	1,059
Europe	889	867	907
North America	660	634	686
Core Reckitt reported net revenue (£'m)	2,572	2,522	2,588
Essential Home reported net revenue (£'m)	497	477	518
Mead Johnson Nutrition reported net revenue (£'m)	514	489	531
Total Group reported net revenue (£'m)	3,582	3,516	3,625
Emerging Markets			
Europe			
North America			
Core Reckitt adjusted operating profit (£'m)			
Essential Home adjusted operating profit (£'m)			
Mead Johnson Nutrition adjusted operating profit (£'m)			
Total Group adjusted operating profit (£'m)			
Emerging Markets			
Europe			
North America			
Core Reckitt adjusted operating profit margin (%)			
Essential Home adjusted operating profit margin (%)			
Mead Johnson Nutrition adjusted operating profit margin (%)			
Total Group adjusted operating profit margin (%)			
Adjusted net finance expense			
Adjusted taxation expense			
Non-controlling interest			
Adjusted net income (£m)			
Average number of shares on a diluted basis			
Adjusted group fully diluted EPS (p)			

FY25		
MEAN	MIN	MAX
10.8	9.5	12.0
0.2	(0.5)	0.9
1.2	(0.1)	2.2
4.6	4.2	4.8
(3.0)	(5.0)	(2.0)
3.2	1.3	4.0
3.3	2.9	3.5
2.4	2.1	2.7
0.8	0.3	1.2
(0.1)	(0.1)	0.1
(3.1)	(3.9)	(2.6)
0.1	(0.8)	0.5
4,095	4,043	4,165
3,501	3,441	3,552
2,561	2,510	2,594
10,158	10,106	10,203
1,918	1,868	1,946
2,103	2,070	2,121
14,178	14,053	14,244
840	806	920
1,074	1,055	1,095
777	729	796
2,690	2,659	2,744
456	409	470
413	391	428
3,555	3,490	3,595
20.5	19.8	22.7
30.6	30.3	31.0
30.4	28.7	30.9
26.5	26.3	27.1
23.7	21.4	24.7
19.6	18.6	20.4
25.1	24.8	25.3
(357)	(369)	(347)
(747)	(815)	(106)
(2)	(4)	(2)
2,396	2,345	2,431
681	676	685
352.0	335.4	357.3

FY26		
MEAN	MIN	MAX
6.7	5.6	8.0
2.9	2.0	4.0
3.5	2.3	5.1
4.6	4.2	5.0
1.7	0.0	2.8
3.0	2.2	4.1
3.9	3.7	4.2
1.8	0.9	2.2
2.1	1.6	2.9
(0.0)	(0.1)	0.0
(0.6)	(2.2)	0.0
3.3	1.5	3.9
4,322	4,223	4,469
3,614	3,505	3,714
2,621	2,582	2,663
10,559	10,337	10,689
1,941	1,814	2,001
2,149	2,117	2,175
14,649	14,268	14,789
903	869	1,004
1,120	1,076	1,166
805	746	829
2,832	2,793	2,916
467	413	485
426	407	449
3,711	3,533	3,778
20.9	20.2	23.7
30.9	30.4	31.4
30.6	28.6	31.2
26.8	26.5	27.6
23.9	21.2	24.8
19.8	18.7	20.8
25.3	24.8	25.7
(358)	(412)	(274)
(779)	(878)	(43)
(3)	(4)	(2)
2,484	2,181	2,618
668	661	678
372.1	327.1	393.7

FY27		
MEAN	MIN	MAX
6.6	5.6	8.0
2.9	2.0	4.0
3.4	2.0	4.5
4.5	4.2	4.9
1.8	0.0	2.8
2.9	2.0	3.7
3.9	3.6	4.2
2.0	1.5	2.2
2.0	1.5	2.3
(0.0)	(0.1)	0.0
(0.3)	(1.1)	0.0
3.6	2.7	4.2
4,569	4,345	4,826
3,709	3,593	3,820
2,715	2,633	2,776
11,001	10,767	11,147
1,972	1,832	2,053
2,203	2,150	2,228
15,177	14,786	15,376
967	916	1,050
1,157	1,102	1,190
838	749	863
2,973	2,917	3,049
475	416	500
445	427	474
3,875	3,672	3,948
21.2	20.5	23.6
31.1	30.4	31.7
30.7	27.6	31.6
27.0	26.6	27.5
24.0	21.0	24.8
20.2	19.3	21.4
25.5	24.8	26.0
(350)	(474)	(234)
(814)	(935)	(43)
(3)	(4)	(2)
2,608	2,334	2,783
658	635	682
396.5	351.9	426.4